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Agenda

Pascal Soriot

2013: Gaining momentum



Marc Dunoyer

2013 financial performance and 2014 guidance



Briggs Morrison

Pipeline review



Pascal Soriot

Closing remarks





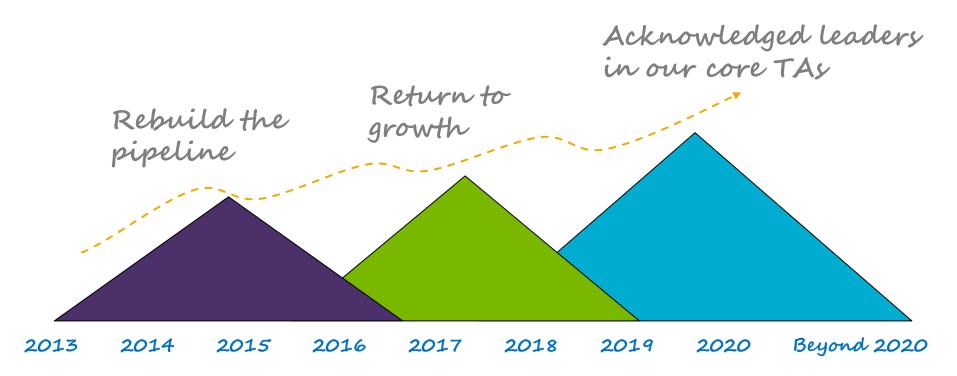


2013: Gaining momentum



Pascal Soriot
Chief Executive Officer, AstraZeneca

2013 was an important step on our journey





2013 financial results in line with our expectations

Revenue	\$25,711m	-6% (CER)
Core EPS	\$5.05	-23% (CER)
Dividend per share	\$2.80	



2013 global revenues in line with our expectations

	2013 \$m	CER growth
Global Revenue	25,711	-6%
US	9,691	-9%
Europe	6,658	-9%
Emerging Markets	5,389	+8%
Japan	2,485	+4%
Other established ROW	1,488	-29%



Good progress in 2013 across our strategic priorities

Achieve scientific leadership

Return to growth

3

Be a great place to work



Late stage pipeline almost doubled and core TAs strengthened





6 additions to late stage pipeline

- Oncology: Olaparib, selumetinib, moxetumomab
- RIA: Benralizumab, PT003
- CVMD: Epanova

Strengthened oncology and other core TAs

Immunocore, Spirogen, Amplimmune, Fibrogen, Pearl, Moderna, BMS Diabetes Acquisition

R&D model transformation accelerated

UK and US changes accelerated, biotech model implemented



Good progress in 2013 across our strategic priorities

Achieve scientific leadership Return to growth

Be a great place to work



Growth platform revenues up 10% to \$12.5bn

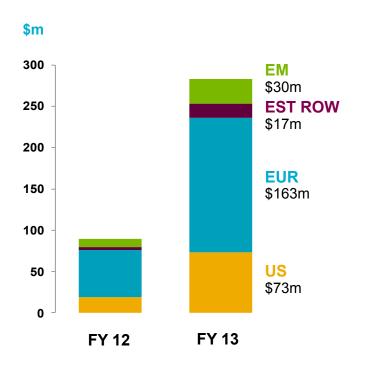


	2013 \$m	CER growth %
Growth drivers	12,471	10
Brilinta	283	216
Diabetes	787	75
Respiratory	4,677	7
Emerging Markets	5,389	8
Japan	2,485	4



Brilinta: Good progress Europe, International



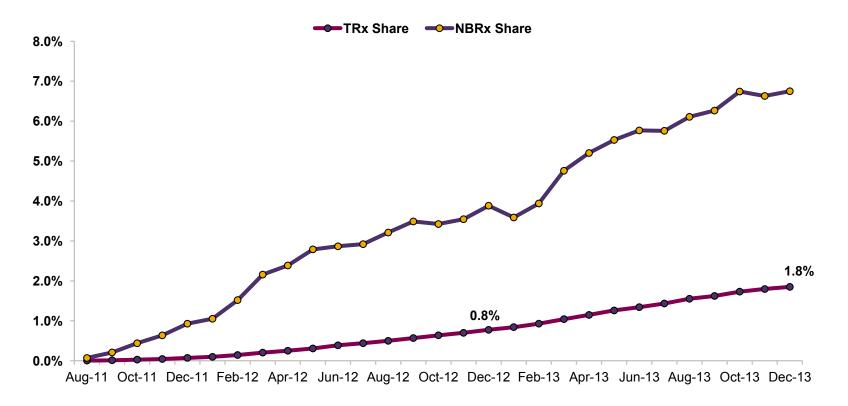


- 2013 Brilinta revenues up 216% to \$283m
- Leadership position achieved in some European markets
- Making progress but more work needed in the US



Brilinta: US performance



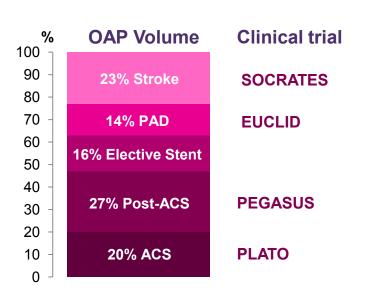




Brilinta: Investing to realise significant potential



Large untapped volume with active clinical trials to access opportunity



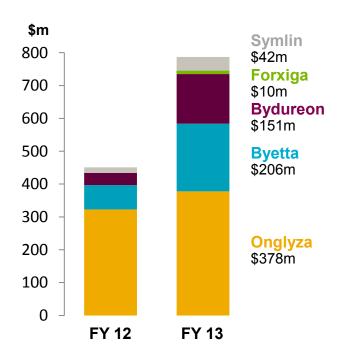
- Today: Investments made in Brilinta promotion, access, affordability, scientific leadership
- 2014: Commercial focus sharpened across US, EU and International geographies
- 2016: Significant value creation potential through LCM programs in post-MI (PEGASUS), acute stroke (SOCRATES) & PAD (EUCLID)

Source: IMS Health. Copyright 2014. All rights reserved. MIDAS; Kantar Health Epi Database; Millennium Research Group; AstraZeneca Global Forecasting Analysis.

Note: OAP volume is based on days of therapy. Note: This slide is necessarily forward looking and includes areas for which additional studies may be explored for the purpose of seeking additional indications or expanded labelling

Diabetes: building the franchise



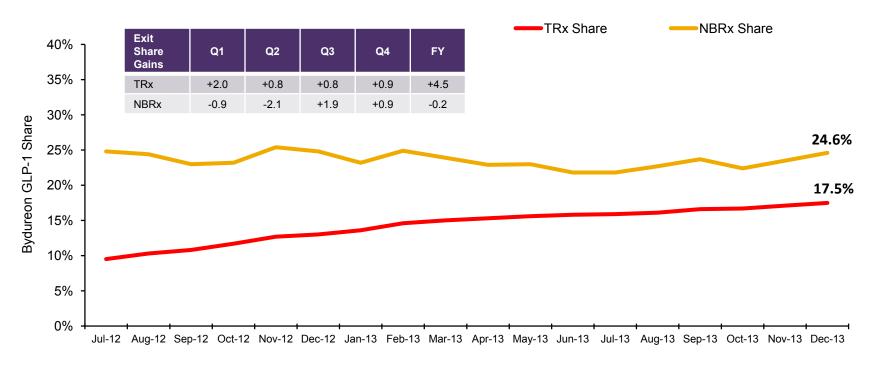


- Revenues growing to \$787m
- Diabetes acquisition closed 1 February
- Onglyza stable
- Exenatide share growing
- Farxiga US launch 7 February



Diabetes: BYDUREON gaining TRx & NBRx share in US

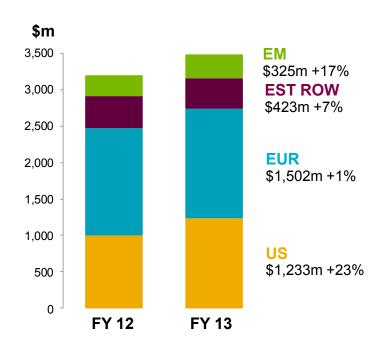






Respiratory: Symbicort up 10%



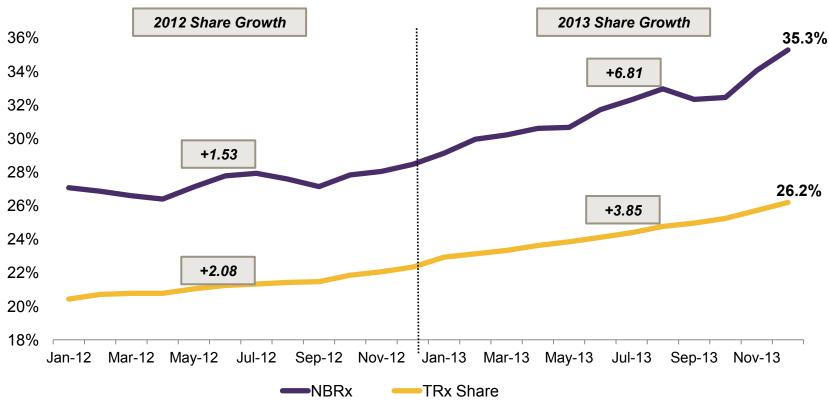


- 2013 Symbicort revenues up 10% to \$3,483m
- Symbicort NBRx market share was up
 7 points in US
- Share growth in Japan, China and many International markets



Respiratory: US SYMBICORT Net Sales +23%







Emerging Markets: Up 8%, driven by China

Return to growth

AZ significantly outgrows MNC and total market in China





Japan: strong in-market growth



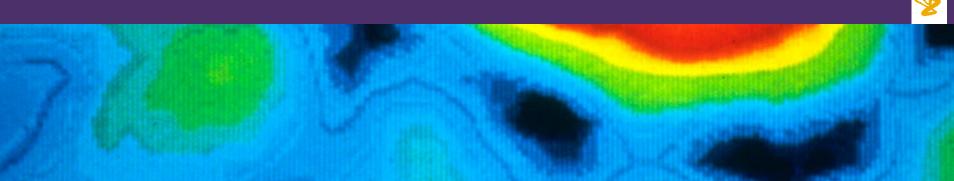
Good performance

- AZKK up from 12th to 9th in ranking
- Growth +4% CER
- In-market growth +11%



Source: IMS Health. Copyright 2014. All rights reserved.







2013 financial performance and 2014 guidance





Headline results 2013

	Q4 2013	Q4 2012	CER	FY 2013	FY 2012	CER
Revenue	6,844	7,282	-4%	25,711	27,973	-6%
Core Operating Profit	1,983	2,795	-26%	8,390	11,159	-22%
Core EPS	\$1.23	\$1.71	-25%	\$5.05	\$6.83	-23%



Core margin FY 2013

	\$m	CER growth	% sales	Delta vs PY CER
Revenue	25,711	-6%		
Core Gross Margin	21,078	-7%	82.0	-50bps
Distribution	(306)	-3%	1.2	Obps
Core R&D	(4,269)	+1%	16.6	-110bps
Core SG&A	(8,865)	+7%	34.5	-430bps
Core Other Income	752	-30%	2.9	-100bps
Core Operating Profit	8,390	-22%	32.6	-690bps



Restructuring update

	March 2013	Additional activities	Feb 2014
COSTS	\$2.3bn	+\$0.9bn	\$3.2bn
CASH	\$1.7bn	+\$0.7bn	\$2.4bn
ANNUAL BENEFITS ON COMPLETION (2016)	\$0.8bn	+\$0.3bn	\$1.1bn
HEADCOUNT (Gross FTEs)	(5,050)	(550)	(5,600)



Cash generation: FY 2013

	2013 \$m	2012 \$m
EBITDA	8,295	10,666
Movement in working capital	166	(706)
Tax & interest paid	(1,319)	(2,588)
Other non-cash movements	258	(424)
Net cash from operating activities	7,400	6,948



Cash application: FY 2013

	2013 \$m
Net cash from operating activities	7,400
Net capex	(673)
Dividends/share issues	(2,979)
Acquisitions and business development	(2,273)
Other movements	(11)
Net cash flow after distributions	1,464



Business development aligned with priority TAs

Early Stage CV/Metabolism moderna enteroendocrine cells mRNA Diabetes/Obesity Karolinska Institutet alpha**c**ere JANDELYX ACP-501 Reverse cholesterol transport **RDX5791** End stage renal disease & chronic kidney disease **FIBROGEN** FG-4592 End stage renal disease & chronic kidney disease

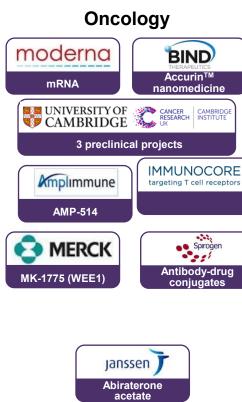
mthera

Epanova

<u>Hypertriglyceridemia</u>

Bristol-Myers Squibb

Diabetes



Respiratory/Inflammation/ Autoimmune





Cash distributions

Dividend

FY 2013 dividend \$2.80 per share

Share repurchases

- FY 2013: No share repurchases
- FY 2014: No repurchases planned currently



Guidance

2014 Revenue (CER)

Low-to-mid single digit decline

2014 Core EPS (CER)

Percentage decline in the teens

Dividend

Progressive dividend policy reconfirmed

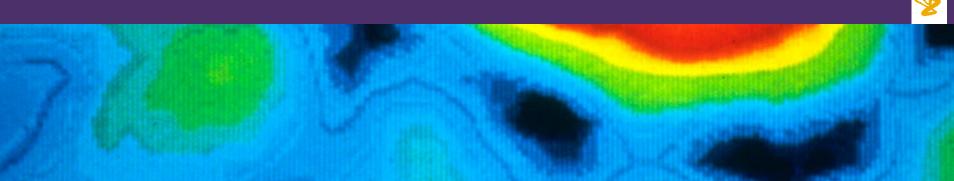
Above guidance assumes US Nexium generic end of May 2014

2017 Revenue (CER)

Broadly in line with 2013







Pipeline review



Briggs Morrison, Executive Vice President Global Medicines Development

Pipeline review

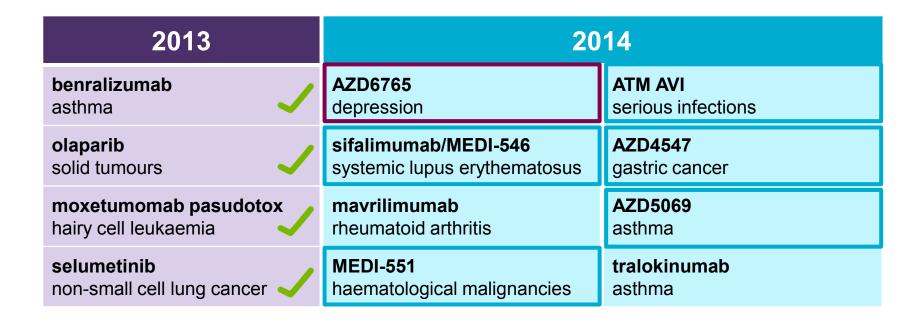
2013 Significant phase III & pipeline progression

2014 Exciting assets underpinning scientific leadership



We anticipated 5-7 NME Phase 3 starts 2013-2014

Terminated



2015



Continuous news flow in 2013 as anticipated

	Product	Milestone
	fostamatinib – rheumatoid arthritis	Phase III data
	naloxegol – opioid-induced constipation	Phase III data (KODIAC-08)
	moxetumomab pasudotox – hairy cell leukaemia	Potential phase III start
	olaparib – solid tumours	Potential phase III start
NME	CXL – methicillin-resistant Staphylococcus aureus	Potential phase III start
	benralizumab – asthma	Potential phase III start
	selumetinib – non-small cell lung cancer	Potential phase III start
	naloxegol – opioid-induced constipation	Submission for approval in USA & Europe
	fostamatinib – rheumatoid arthritis	Submission for approval in USA & Europe
	Forxiga – type 2 diabetes (triple therapy)	Submission for approval in Europe
	Brilinta – acute coronary syndrome	Submission for approval in Japan
	Forxiga – type 2 diabetes	Submission for approval in Japan & China
	Zoladex – three month depot (breast cancer)	Submission for approval in Japan
	Onglyza SAVOR-TIMI53 – outcomes study	Study results
OTHER	brodalumab – psoriatic arthritis	Potential phase III start 2014
0 111_11	Forxiga – type 2 diabetes	Resubmission for approval in USA
	Onglyza SAVOR-TIMI53 – outcomes study	Submission for approval in USA &Europe
	Bydureon Dual Chamber Pen – type 2 diabetes	Submission for approval in USA
	FluMist Quadrivalent – flu vaccine	Launch in US
	Casodex oral dispersible tablet	Launch in Japan



2013 pipeline delivery

Regulatory approvals

Farxiga (US)

Xigduo (dapagliflozin+metformin) (EU)

Fluenz Tetra (EU)

Regulatory submissions

Epanova (US)

Metreleptin (US)

Olaparib (EU)

Naloxegol (US & EU)

Bydureon dual chamber pen (US & EU)

Phase III starts

Olaparib in BRCAm Ovarian Cancer

Moxetumomab in hairy cell leukaemia

Benralizumab in severe asthma

Selumetinib in 2nd line KRASm NSCLC

Pipeline progression

AZD9291 Phase I data

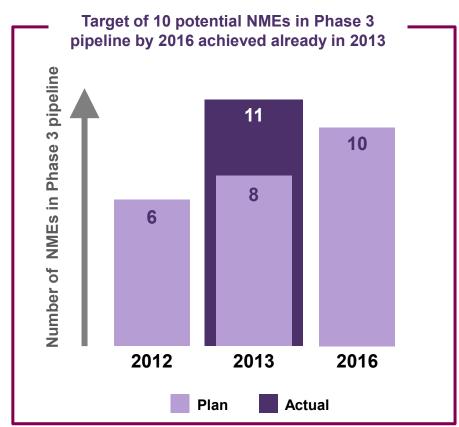
MEDI4736 (PD-L1) Phase I data

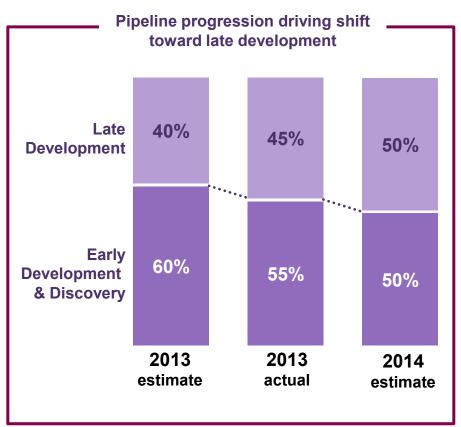
MEDI0680 (PD-1) first dose in human

Multiple IMT-C combination trials initiated



Faster than anticipated pipeline progression & re-deployed R&D spend toward late development





A growing and accelerating late stage pipeline

H7N9 avian influenza

Phase 1 33 New Molecular Entities		Phase 2 27 New Molecular Entities		Phase 3 11 New Molecular Entities	
Small molecule	Large molecule	Small molecule	Large molecule	Small molecule	Large molecule
AZD5363 AKT solid tumours	MEDI0639 DLL-4 solid tumours	AZD4547 FGFR solid tumours	MEDI-573 IGF MBC	selumetinib MEK 2L KRAS NSCLC	moxetumomab CD22, HCL
AZD6094 (volitinib) MET solid tumours	MEDI-565 CEA BITE GI tumours	AZD1775 Wee-1 ovarian	MEDI-551 CD19 CLL, DLBCL	Olaparib PARP BRCA ovarian, gastric	brodalumab IL-17R psoriasis
AZD1208 PIM haems	MEDI3617 ANG-2 solid tumours	AZD2014 TORK solid tumours	tremelimumab CTLA-4 mesothelioma	lesinurad URAT1 gout	benralizumab IL-5R asthma
AZD9150 STAT3 haems + solids	MEDI6469 mOx40 solid tumours	olaparib PARP breast	sifalimumab (SLE) IFNa SLE	PT003 LABA/LAMA COPD	metreleptin lipodystrophy
AZD9291 EGFRm+ solid tumours	MEDI0680 PD-1 solid tumours	selumetinib MEK haems + solids	MEDI8968 IL-1R COPD, HS	Epanova hypertriglyceridaemia	
AZD8186 PI3Kβδ solid tumours	MEDI4736 PD-L1 solid tumours	AZD5069 CXCR2 antagonist asthma	mavrilimumab GM-CSFR RA	naloxegol opioid induced constipation	
AZD6738 ATR CLL/H&N	MEDI4736+tremelimumab PD-L1+CTLA-4 solid tumours	AZD2115 MABA (dual) COPD	MEDI7183 α4β7 UC, Crohn's	CAZ AVI BLI/cephalosporin SBI	
AZD8848 Inhaled TLR7 agonist asthma	MEDI4736+dabraf+trametinib PD-L1+BRAF+MEK melanoma	RDEA3170 URAT1 - gout	tralokinumab IL-13 asthma, IPF		
AZD7624 Inhaled p38 inhibitor COPD	moxetumomab CD22, pALL	AZD4901 Hormone modulator PCOS	MEDI2070 IL-23 Crohn's		
AZD4721 CXCR2 COPD	MEDI5872 B7RP1 SLE	AZD1722 NHE3 inhibitor ESRD/CKD	MEDI-546 IFNAR SLE		
AZD1419 TLR9 asthma	MEDI9929 TSLP asthma	roxadustat (AZD9941) HIF anaemia CKD/ESRD	benralizumab IL-5R COPD		
PT010 LABA/LAMA/ICS COPD	MEDI-551 CD19 MS	AZD3241 MPO Parkinson's Disease	brodalumab IL-17R asthma/psoriatic arthritis		
AZD3293 BSECDR Alzheimer's	MEDI6012 LCAT, ACS	AZD5213 H3R Tourette's/neuropathic pain			
AZD6423 NMDA suicidal ideation	MEDI4893 staph alpha toxin SSI	AZD5847 oxazolidinone TB			
ATM AVI BL/BLI SBI	MEDI-559 (PRVV) RSV prophylaxis	CXL BLI/cephalosporin MRSA			
AZD0914 GHyrAR serious infection	MEDI-550 Panflu library				
<u> </u>	MEDI9287				_



Neuroscience

19 candidates for NME registration trial starts in 2014-15

2014	2015		
AZD9291 NSCLC	AZD4547 gastric cancer	ATM AVI serious infections	
MEDI4736	MEDI-573	RDEA 3170	
solid tumours	metastatic breast cancer	gout	
tralokinumab	MEDI-551	sifalimumab/MEDI-546	
asthma	CLL	systemic lupus erythematosus	
roxadustat (FG4592) ESRD/CKD	volitinib (AZD6094) papillary renal cell carcinoma	Pearl Triple PT010 COPD	
AZD3293	AZD1775	AZD5069	
Alzheimer's	ovarian cancer	asthma	
mavrilimumab	MEDI3617	AZD1722	
rheumatoid arthritis	ovarian cancer	ESRD	
	AZD9150 DLBCL		



Potential NME registration trial starts in 2014



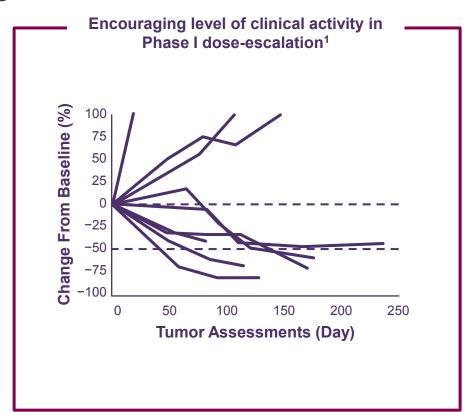


MEDI4736 (anti-PD-L1)

Empowering the Immune System to Fight Cancer

Novel approach, supporting multiple combination opportunities

- Validated pathway
- Strong scientific rationale for combinations
- Phase I dose-escalation/expansion monotherapy in solid tumours & combination trials ongoing, data at ASCO and ESMO
- Monotherapy phase III start anticipated in 2014
- PYS potential >\$1bn



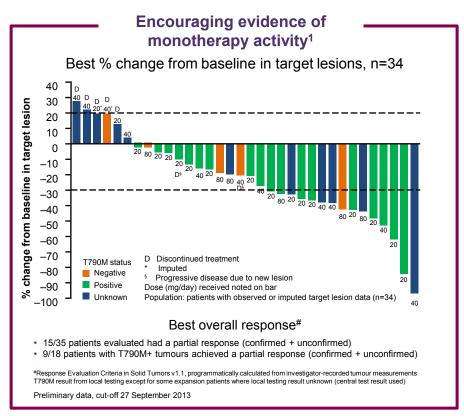
¹ Khleif S, et al. Data presented at an oral session at ECCO/ESMO conference, Amsterdam, Netherlands, 27 Sep - 1 Oct 2013

AZD9291 (3rd generation EGFR-TKI)

A novel small molecule targeting key genetic segment in NSCLC

Leading the way in area of high unmet medical need

- Oral irreversible inhibitor of both EGFR sensitising and EGFR T790M resistance mutations
- Phase I dose-escalation & cohort expansion in EGFR T790M mutant NSCLC ongoing, further data at ASCO
- Anticipated to enter Phase III in 2014
- PYS potential >\$1bn



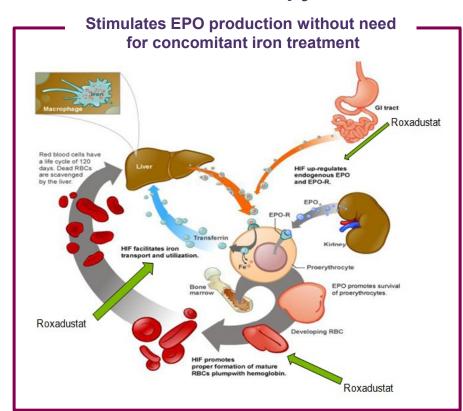
¹ Ransom M, et al. Data presented at a mini-oral session at the 15th World Conference of Lung Cancer, Sydney, Australia, 27-30 October 2013

Roxadustat/FG4592

Anaemia treatment beyond the boundaries of current ESA therapy

First in Class oral HIF-PHD inhibitor ______
for CKD & ESRD

- Potential first HIF-PHD inhibitor with filing in 2016 (China) and 2018 (US)
- Potential use in Anaemia of Chronic Kidney Disease (CKD) and End Stage Renal Disease (ESRD)
- High unmet need for oral agent with improved safety profile
- Anticipated to enter Phase III in 2014
- PYS Potential >\$1bn

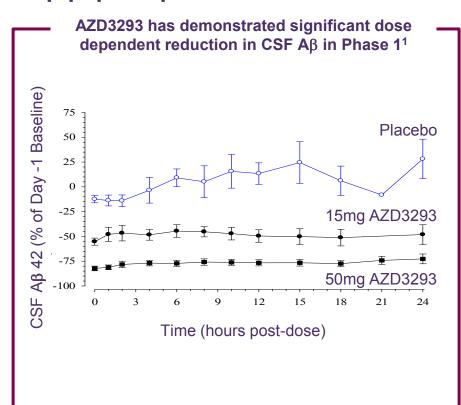


AZD3293 (BACE1 inhibitor)

Highly potent inhibitor of the first step in Aß peptide production

Highly promising approach to address unmet medical need in Alzheimer's

- Alzheimer's disease pathology is characterised by Aβ peptide deposition
- Disease causing mutations in APP directly linked to BACE activity
- Potential to slow disease progression in prodromal and mild Alzheimer's disease
- Anticipated registrational trial start in 2014
- PYS potential >\$1bn



¹ Budd H. S. et al (2013) AZD3293 a novel BACE1 inhibitor: Effect on plasma and CSF Abeta peptides following single and multiple-dose administration. Journal of Nutrition, Health and Aging Issue 9, Vol 17

Potential NME and LCM submissions 2014-2016

olaparib US	PT003	benralizumab	
gBRCAm PSR ovarian cancer	LABA/LAMA COPD	IL-5R asthma	
lesinurad	brodalumab	AZD9291	
URAT1 gout	IL-17R psoriasis	EGFRm+ solid tumours	
CAZ AVI EU	metreleptin EU	roxadustat (FG4592) CH	
BLI/cephalosporin SBI	lipodystrophy	HIF anaemia CKD/ESRD	
2014	2015	2016	
Bydureon Dual Chamber Pen JP	Brilinta PEGASUS US/EU/JP	Brilinta EUCLID US/EU/JP	
GLP-1 receptor agonist	ADP receptor antagonist	ADP receptor antagonist	
Onglyza SAVOR-TIMI US/EU	Bydureon Autoinjector US/EU	Brilinta SOCRATES US/EU/JP	
DPP-4 inhibitor	GLP-1 receptor agonist	ADP receptor antagonist	
saxa-dapa FDC US/EU	Iressa IMPRESS EU/JP/CH	Caprelsa US/EU/JP	
DPP-4 inhibitor	EGFRm+ NSCLC	differentiated thyroid cancer	
Iressa US EGFRm+ NSCLC		Faslodex US/EU/JP/CH Oestrogen receptor antagonist	
		olaparib SOLO-2 US/EU/JP/CH gBRCAm PSR ovarian cancer	
		Lesinurad FDC US/EU URAT1 gout	

Key:

Oncology

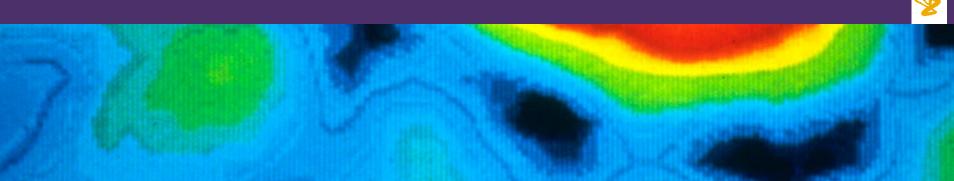
RIA

CVMD

Infection









Closing remarks



Pascal Soriot
Chief Executive Officer, AstraZeneca

Carrying momentum into 2014

Q1 Q2 Q3 Q4

Farxiga, Type 2 Diabetes FDA Approval



Dapagliflozin, Type 2 DiabetesPotential Approval Japan

Olaparib, Ovarian Cancer Platinum Relapsed

US Submission

Xigduo, Type 2 Diabetes EU Approval



Naloxegol, Opioid Induced Constipation US Ad Comm. postponed **Epanova, Severe Hypertriglyceridaemia**PDUFA, May 5

Benralizumab, Tralokinumab ATS P2 Results Presentations

Analyst Meeting ATS, May 16 – 21

Medi 4736, Olaparib, AZD 9291 ASCO Results Presentations

Analyst Meeting ASCO, May 30 – June 3

Saxagliptin/Dapagliflozin, Type 2 Diabetes Data In Combined Usage

Bydureon Dual Chamber Pen, Type 2 Diabetes Potential FDA Approval Iressa, NSCLC Submission US

Olaparib, Ovarian Cancer Platinum Relapsed

Potential US Approval

CAZ-AVI, Complicated Intra-Abdominal Infections P3 Results

Immuno-oncology monotherapy ESMO Results Presentations

Naloxegol, Opioid Induced Constipation PDUFA, September 16 PT-003, COPD

P3 Results

Brodalumab, PsoriasisP3 Results

Olaparib, Ovarian Cancer Platinum Relapsed

Potential EU Approval

Dapagliflozin+saxagliptin FDC, Type 2 Diabetes FDA Submission

Xigduo XR FDC, Type 2 Diabetes
Potential FDA Approval

Lesinurad, Gout P3 Results (ACR) and Submission EU & US

Bydureon Dual Chamber Pen, Type 2 Diabetes Potential EU Approval





Ruud Dobber, EVP, Europe & EVP Global Portfolio & Product Strategy (interim)



Bahija Jallal, EVP, Medlmmune



Mene Pangalos, EVP, Innovative Medicines & Early Development





